

Greater Accra Passenger Transport Executive

Budget Implementation Report - January to March 2026

Submitted in accordance with Sections 30(3) and 34(1 & 2) of the Public Financial Management Act, 2016 (Act 921) | Submitted to: The Minister for Finance

Part A - Strategic Overview of GAPTE

Vision

Achieving world-standard mobility for the people of the Greater Accra Metropolitan Area through well-managed transit services that inspire safe and easy access to social and economic services, guided by the principles of sound physical and environmental development.

Mission

GAPTE exists to provide a quality operational environment for both public transport service entities and the urban traveller through an effective regulatory framework; to harness the entrepreneurial capacities of Metropolitan and District Assemblies through innovative social and economic service provision; to apply strategic capital investment in facilitating quality urban transport infrastructure; and to chart an implementation schedule of growth in transport services through viable partnership arrangements.

Goal

To establish and maintain a formal, regulated urban passenger transport system in the Greater Accra Metropolitan Area with comprehensive management and investment frameworks, ensuring efficient, safe, inclusive, and environmentally responsible transit services.

Core Functions

- Collect, analyse, and model transport data for planning and operating urban transport systems in GAMA, including development of performance measurement frameworks across all transport sub-systems.
- Develop operating standards for passenger transport operators; establish passenger service standards and information centre requirements; and set up research processes for continuous service improvement.
- Procure public transport infrastructure and services for GAMA; and undertake studies providing guidelines for bus terminals and stops, bus priority measures, ticketing, travel information, and monitoring and enforcement.
- Integrate urban development policy with transport planning using GIS tools; determine equitable transport arrangements for vulnerable groups; and build the capacity of transport operators and Assembly-level Transport Departments.

Policy Objectives

- Promote sustainable, efficient, and inclusive urban passenger transport development in GAMA, aligned with the Government's 24-Hour Economy Policy and SDGs 11 and 13.
- Strengthen institutional governance and regulatory capacity of GAPTE and Assembly-level Transport Departments for effective passenger transport service management.
- Improve inter-modal transport integration and connectivity across GAMA through digital governance infrastructure, electronic payment systems, and evidence-based mobility planning.
- Build the capacity of transport operators, GAPTE staff, and metropolitan planning officials to enhance service delivery and ensure a climate-resilient, integrated transport network.

Part B - Non-Financial Performance

Planned Programme Performance - Q1 2026

Programme / Sub-Programme	Planned Output	Indicator	Output Achieved
Programme 3.3 - GAPTE	Administrative census data collection system on GAMA labour force in the urban transport sector	Status of implementation	Not started. Activity 6 planned for Q1 but not commenced. Rolled over to Q2 2026.
Programme 3.3 - GAPTE	Public transport need assessment frameworks on gender-sensitive mobility disseminated	Frameworks disseminated	Not started. Activity 8 scheduled for Q3 2026.

Part C - Financial Performance

Summary of Expenditure

Total actual expenditure for Q1 2026 amounted to GHS 5,668,432.36: Compensation of Employees GHS 1,137,946.03 and Use of Goods and Services GHS 4,530,486.33. Service payments processed through GAPTE accounts totalled GHS 1,732,846.39.

Revenue Performance - Internally Generated Funds

Total IGF revenue for Q1 2026: GHS 11,689,778.50, exceeding the approved Q1 budget of GHS 11,385,833.33 by GHS 303,945.17 (2.7%). Institutional hiring services generated GHS 3,606,530.00 (30.9% of Q1 IGF), comprising contracted corporate clients (GHS 2,308,230.00) and cash hiring (GHS 1,298,300.00).

Projections for Q2 2026

GAPTE projects continued revenue performance in line with or above budget targets for Q2, supported by the institutional hiring programme and planned commencement of Activity 6.

Expenditure projections for Q2 will reflect increased goods and services spending associated with Activity 5 progress and procurement for Activity 6.

Part D - Conclusion

Q1 2026 was a positive quarter for GAPTE. The organisation exceeded its Internally Generated Funds revenue target, achieved a significant governance milestone with the inauguration of its Board of Directors, and made measured progress on inter-modal transport integration.

With Activity 6 rescheduled for Q2 and the bulk of Activity 5 deferred to Q3, GAPTE is on track to deliver its 2026 Annual Action Plan commitments within the approved budget envelope, subject to timely resource mobilisation and procurement.

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