

Greater Accra Passenger Transport Executive

Quarterly Progress Report - January to March 2026

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Executive Summary

The Greater Accra Passenger Transport Executive (GAPTE) presents its First Quarter Progress Report for the period January to March 2026. This report provides an account of activities undertaken, financial performance against the approved budget, and projections for the second quarter of the 2026 fiscal year.

Q1 2026 highlights:

- The GAPTE Board of Directors was formally inaugurated in Q1 2026, providing the strategic governance framework required to drive the organisation forward.
- Activity 5 (Inter-modal Transport Integration) commenced at 15% completion: comprising a 10% GRDA inter-modal service assessment and a 5% Kumasi operational expansion assessment. The remaining 85% has been rolled over to Q3 2026.
- Activity 6 (Transport Census) was planned for Q1 but did not commence due to resource mobilisation and procurement timelines. Rescheduled for Q2 2026.
- Total Internally Generated Funds (IGF) revenue for Q1 2026: GHS 11,689,778.50 - exceeding the Q1 approved budget of GHS 11,385,833.33 by 2.7%.
- Institutional hiring services generated GHS 3,606,530.00 (30.9% of Q1 IGF), establishing a blueprint for a formal Workplace Travel Programme across GAMA.
- Total actual expenditure for Q1: GHS 5,668,432.36, comprising employee compensation (GHS 1,137,946.03) and use of goods and services (GHS 4,530,486.33).
- Service payments processed through GAPTE accounts: GHS 1,732,846.39.

Part A - Organisational Overview

Vision

Achieving world-standard mobility for the people of the Greater Accra Metropolitan Area through well-managed transit services that inspire safe and easy access to social and economic services, guided by the principles of sound physical and environmental development.

Mission

GAPTE exists to provide a quality operational environment for public transport service entities and urban travellers through an effective regulatory framework; to harness the entrepreneurial capacities of Metropolitan and District Assemblies; to apply strategic capital investment in facilitating quality transport infrastructure; and to chart an implementation schedule of growth in transport services through viable partnership arrangements.

Goal

To establish and maintain a formal, regulated urban passenger transport system in the Greater Accra Metropolitan Area with comprehensive management and investment frameworks, ensuring efficient, safe, inclusive, and environmentally responsible transit services.

Policy Objectives

- Promote sustainable, efficient, and inclusive urban passenger transport development in GAMA, aligned with the Government's 24-Hour Economy Policy and SDGs 11 and 13.
- Strengthen institutional governance and regulatory capacity of GAPTE and Assembly-level Transport Departments.
- Improve inter-modal transport integration and connectivity through digital governance infrastructure and electronic payment systems.
- Build the capacity of transport operators, GAPTE staff, and metropolitan planning officials to deliver a climate-resilient, integrated transport network.

Part B - Non-Financial Performance (Q1 2026)

Activity 5: Inter-Modal Transport Integration - In Progress (15%)

Activity 5 covers the integration of GAPTE's operations with inter-modal transport partners including rail, water, and road feeders to improve seamless passenger connectivity across Greater Accra and beyond.

GRDA Inter-Modal Service Assessment (10%): A comprehensive assessment of the GAPTE-GRDA inter-modal service was completed. Findings indicate that current arrangements fall below operational revenue expectations. These findings will inform the redesign and re-pricing of the inter-modal service offering, planned for Q3 2026.

Kumasi Operational Expansion Assessment (5%): An assessment was conducted for GAPTE's potential operational expansion into Kumasi (Ashanti Region). This assessment contributes 5% to overall Activity 5 completion, bringing total progress to 15%.

The remaining 85% of Activity 5 outputs has been deferred to Q3 2026 to incorporate findings from Q1 assessments.

Activity 6: Transport Census - Not Started (Rolled to Q2 2026)

Activity 6 involving a comprehensive census of passenger transport operations in Greater Accra did not commence in Q1 due to resource mobilisation and procurement timelines. It has been rescheduled for Q2 2026.

GAPTE Board Inauguration - Completed

A significant institutional milestone was achieved in Q1 2026 with the formal inauguration of the GAPTE Board of Directors, providing the governance structure to drive strategic decision-making, oversight, and accountability.

Activity 8: Gender-Responsive Mobility - Scheduled for Q3 2026

Activity 8 targeting gender-responsive mobility improvements across GAMA is scheduled for commencement in Q3 2026. No activities were undertaken in Q1.

Part C - Financial Performance (Q1 2026)

Revenue Performance - Internally Generated Funds

Total IGF revenue for Q1 2026 amounted to GHS 11,689,778.50, exceeding the approved Q1 budget of GHS 11,385,833.33 by GHS 303,945.17 (2.7%). Institutional hiring services generated GHS 3,606,530.00 (30.9% of Q1 IGF), comprising cash hiring (GHS 1,298,300.00) and contracted corporate and institutional clients (GHS 2,308,230.00).

Expenditure Performance

Total actual expenditure for Q1 2026: GHS 5,668,432.36, comprising compensation of employees (GHS 1,137,946.03) and use of goods and services (GHS 4,530,486.33). Service payments totalled GHS 1,732,846.39.

Q2 2026 Outlook

- Commencement of Activity 6 (Transport Census) rescheduled from Q1.
- Continuation of Activity 5 (Inter-Modal Transport Integration) - remaining 85% of outputs.
- First quarterly meeting of the GAPTE Board of Directors.